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| Gary B. Genett | Seattle, WA 98101 • 206-391-6606[me@garybgenett.net](mailto:me@garybgenett.net) • [linkedin.com/in/gary-b-genett](https://www.linkedin.com/in/gary-b-genett) |

## Senior Program Manager

*Highly accomplished professional with over 20 years of measured success in organizational change and program management for complex technical industries.*

Forward-looking and innovative critical thinker, driven for success. Keeps the big picture in focus with an attention to detail. Drives product and program management lifecycles from initial design and planning to successful delivery within time and budget constraints. Experienced in building and leading teams, fostering individual growth and achieving or exceeding goals. Consummate team player, capable of collaborating with a wide range of business and technical stakeholders, including executive leadership. Embodies empathy and curiosity, establishing and nurturing open and honest communication channels to keep all relevant parties well informed and to enable efficient problem resolution. Approachable, personable, and is sought out for expertise and advice on a continual basis. Proficient in Cloud, SaaS, PaaS, IaaS, DevOps, REST APIs, and Web Development back-end to front-end.

**Areas of Expertise**

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| • Strategic Planning | • Program & Project Management | • Sales, Consulting & Training |
| • Complete Product Lifecycle | • Cross-functional Collaboration | • Cloud Migrations & Operations |
| • Change Management | • Building & Leading Teams | • Agile, Scrum & Waterfall |

# Professional Experience

## PACCAR – TEKsystems Consultant – Seattle, WA

### Senior Program Manager, IT Operations, June 2022 – April 2023

Directed multiple parallel workstreams for the mission-critical Solution Services Management program, a central communication and integration hub for international operations. Lead the funded collaboration with vendor Decisiv, managing the roll-out of new sites, operational changes, and new functionality for PACCAR Fleets and Dealers. Coordinated all efforts and managed the competing business requirements of 3 major divisions, Parts, Peterbilt, and Kenworth, across 4 cross-functional delivery teams. Collaborated to develop a mutual vision with all stakeholders and the vendor, and guided the formation and growth of the delivery teams. Assessed capabilities of delivery teams and vendor, providing recommendations and implementing optimizations, and consolidated requirements based on most pressing business needs and shortest paths.

* Increased efficiency of $5M Solution Services Management program, delivering a year-long projected timeline in 6 months, reducing the budget by almost $1M in engineering costs.
* Successfully developed, documented, and implemented a revised program structure with improved reporting and tracking, established clear and measurable KPIs, and aligned all stakeholders on a consistent requirements-to-release lifecycle.
* Demonstrated thought-leadership by re-imagining the executive 3-5-year strategic roadmap of the program.
* Directed, coached, and professionally developed the Program Managers and Business Analysts on all 4 teams.

## Twitter – TEKsystems Consultant – Seattle, WA

### Senior Program Manager, Organizational Change Integration, October 2021 - June 2022

Lead functional and technical delivery of key team, organization, and company-wide initiatives in critical focus areas like organizational change, product and policy launches, and dedicated service programs. Solved complex challenges involving all aspects of customer service and content moderation operations on the platform. Partnered with cross-functional stakeholders and drove execution from concept to ship.

* Developed and delivered a project plan with KPIs to exceed executive targets for increased bot and policy enforcement efficiency, in a partnership with the Data Science and Health teams.
* Demonstrated thought-leadership in the transformation of the Product Launch team into Organizational Change Integration, including reorienting Program Managers to the fundamentals of their new roles.

## Highspot – Seattle, WA

### Senior Technical Program Manager, Engineering Operations, April 2020 - April 2021

Managed the Content Integration, Management, and Consumption teams as a servant-leader. Coordinated the Product Management, Engineering, Design, and Quality Assurance teams to develop targeted plans and KPIs for the delivery of SaaS products and technologies. Ensured that new features and enhancement of products were documented, implemented, and tested properly. Co-managed the team budgets with the Product Managers and Engineering Managers.

* Grew the initial group into four teams to fully focus on separate SaaS disciplines, with the completion of two reorganizations.
* Developed reusable custom Jira configurations and established processes specific to the independent development teams, addressing individual needs and resulting in a 400% increase in delivery of features.
* Created and implemented four front-end and three back-end integrations across Salesforce, Quip, HigherLogic, Widen, and OpenText, generating over $3M in new business.

## Alaska Airlines – TEKsystems Consultant – Seattle, WA

### Senior Technical Program Manager, Maintenance & Engineering, June 2019 - December 2019

Designed, implemented, and evolved standardized templates for written documentation and application/network diagrams required for executive, management, developer, and support audiences. Enabled the development team with short-term and long-term processes to facilitate the migration to Azure. Identified and mitigated potential risks to the project and organizational change efforts.

* Championed and designed an engineering knowledge center as part of a $40M M&E systems integration and process alignment after the Virgin America merger.
* Improved quality controls and outcomes with the creation and implementation of KPIs and best practices for the transition to a cloud-based DevOps model.

## Enviro-Master – Seattle, WA

### President & Operations Manager, July 2016 - January 2019

Acquired and operated a commercial products and services firm focused on restroom hygiene and supply.

* Doubled the existing sales, with a 50% increase in sites yielding $100K in yearly recurring revenue.
* Reduced operational budget by 20% following the acquisition, while producing a 15% increase in wages.

## F5 Networks – Seattle, WA

### Strategic Leader & Team Builder, 2004 - 2016

Successfully delivered in multiple cross-functional positions, spanning the full product lifecycle through market analysis, business strategy, product management, customer requirements, architecture, design, program management, product development, release, go-to-market, competitive analysis, pre-sales, close-of-deal, implementation, deployment, and migration, with support and consulting through the entire process.

* Senior Product Management Engineer, 2014 - 2016
* New Product Introduction Engineer, 2009 - 2014
* Field Systems Sales Engineer, 2006 - 2009
* Product Management Engineer, 2004 - 2006
* Network Support Engineer, 2004

# Education

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| **Programming Course** | **Programming Courses** |
| University of Washington, Seattle, WA | Seattle Central College, Seattle, WA |